

Corporate Governance Compliance Rating Report



Doğuş Gayrimenkul Yatırım Ortaklığı A.Ş.

28 June 2016

Validity Period 28.06.2016-28.06.2017

LIMITATIONS

This Corporate Governance Rating Report, issued by Kobirate Uluslararası Kredi Derecelendirme ve Kurumsal Yönetim Hizmetleri A.Ş. for Doğuş Gayrimenkul Yatırım Ortaklığı A.Ş. is compiled;

in accordance with the criteria stated in CMB's Corporate Governance Communiqué, no II-17.1, published in the Official Gazette edition 28871 on 03.01.2014; as well as the CMB's board decision taken at the Board meeting on 01.02.2013, no 4 / 105.

The criteria, established for the companies whose shares are traded at BIST, are organized separately as First Group, Second Group and Third Group companies and investment partnerships, taking into consideration the group distinctions stated by CMB's Corporate Governance Principles in Item 2 - Article 5 of communiqué no II-17.1, published in the Official Gazette edition 28871 on 03.01.2014.

The Rating Report issued by Kobirate Uluslararası Kredi Derecelendirme ve Kurumsal Yönetim Hizmetleri A.Ş. is based on 70 copies of documents, data and files transmitted by the concerned firm electronically, including data open to general public and examinations made by our rating experts on site.

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Allthough rating is an assessment based on numerous data, it is consequently the institutional opinion of Kobirate Uluslararası Kredi Derecelendirme ve Kurumsal Yönetim Hizmetleri A.Ş. formed accordingly to the methodology disclosed.

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DOĞUŞ GAYRİMENKUL YATIRIM ORTAKLIĞI A.Ş.

BIST TRUST COMPANIES

CMB CORPORATE GOVERNANCE PRINCIPLES COMPLIANCE GRADE

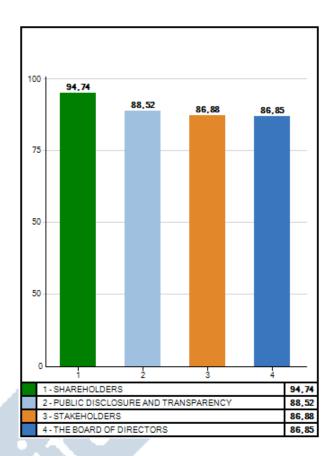
8.92

Kobirate Uluslararası Kredi Derecelendirme ve Kurumsal Yönetim Hizmetleri A.Ş

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1. SECOND PERIOD REVISED RATING RESULT

The process of rating of compliance of DOĞUŞ GAYRİMENKUL YATIRIM ORTAKLIĞI **A.Ş.** with the Corporate Governance Principles is concluded in accordance with the Corporate Governance Compliance Rating Methodology developed by Kobirate Uluslararası Kredi Derecelendirme ve Yönetim Hizmetleri A.S., through onsite examinations of the documents, interviews held with executives and persons involved, information open to public and of other reviews, according to the Capital Markets Board's (CMB) Corporate Governance Principles Communiqué no II-17.1 published by the Official Gazette edition 28871 on 03.01.2014.

At the end of examination of 398 criteria under the main headings of Shareholders,

Public Disclosure and Transparency, the Stakeholders and the Board of Directors, according to the methodology of Kobirate A.S. for "BIST Trust Companies", the Corporate Governance Compliance Rating Grade of DOĞUŞ GAYRİMENKUL YATIRIM ORTAKLIĞI A.Ş. is determined as 8.92.

This result signifies that the company has significantly achieved compliance with the CMB's Corporate Governance Principles. Possible risks for the company are determined to a considerable degree and controlled. Public disclosure activities and transparency are at a high level. Right of shareholders and stakeholders are treated fairly. The structure and working conditions of board of directors is generally compliant

with corporate governance principles. This grade indicates that the Company deserves to be included in the BIST Corporate Governance Index.

- At the section of Shareholders, it is seen that the Company has achieved a grade of **94.74**. The developments that have been effective for the Company to achieve this grade are listed below;
- Investor Relations Department (IRD) started to keep written records of shareholders' oral demands about the partnership,
- IRD completed General Assembly process with great care,
- Employees were encouraged in order to increase number of licensed employees within the Company,
- Work to change the Articles of Association has been conducted in order to widen minority rights,
- A Minority Rights Policy was prepared in order to develop minority rights,
- Work to change the Articles of Association has been conducted in order to have General Assembly meetings open to stakeholders and public, including media, without right to address the meeting.

More detailed information about the changes in the Articles of Association can be found at the section titled, "Changes in the Company within Last Year".

Relations with shareholders are conducted by Investor Relations Department (IRD). Hasan Hüsnü Güzelöz (Board Member) is the director of the Department (License No: 201358-700296) and Nazlı Yılmaz (Assistant General Manager for Financial Affairs) works as staff in the Department. It is also learned that Cüneyt GÜNEREN, working at Financial Affairs with the title of Manager, has been successful in licensing examinations and gained the right to a license of Corporate Governance Rating Specialist.

As required by CMB's Corporate Governance Communiqué (II-17.1), dated 03.01.2014,

IRD Director Hasan Hüsnü Güzelöz has also been working as a member of Corporate Governance Committee since 09.04.2015.

IRD's activities are regularly reported to the Board of Directors. The report on 2015, dated 28.12.2015, was presented the Board of Directors at the Board meeting held on the same date. There was 1 (one) report in 2015.

There is no practice of cancelling or restricting shareholders' right to obtain and review information, imposed by the Articles of Association and/or a decision by any corporate department. Disclosures for shareholders and public are done in accordance with the "Disclosure Policy", which can be reached at the corporate website of the Company.

Ordinary general assembly meeting to discuss 2015 operations was held on 24.03.2016. Announcement / invitation for the meeting was made through Turkish Trade Registry Gazette, dated 03.03.2016 and no 902427 and Public Disclosure Platform on 03.03.2016, as well as MKK e – general assembly system (EGKS) and company's corporate website, as required by the principles.

An information document about agenda items of the general assembly was prepared and printed with the invitation for the meeting. The document included shareholding structure of the Company, voting rights that shares bring and privileged shares, changes of management and operations that significantly affected Company's activities in 2015 (or will affect in the next period), requests by shareholders, CMB or other public authorities to add items on the agenda, information on members of board and independent members and Dividend Distribution Statement.

Information about Dividend Distribution can be found in the section of "ii. Dividend Distribution" in our report.

- The Company has achieved the grade of **88.52** in the section of Public Disclosure and Transparency. Most important developments that have been effective for the Company to achieve this grade are listed below.
- Company's corporate website was renewed and developed visually and in terms of content,
- Information on the website was also made available in English for foreign investors.
- Content of the annual report was further developed and became more compliant with corporate governance principles.

Director of Investor Relations Department Hasan Hüsnü Güzelöz and Assistant General Manager for Financial Affairs Nazlı Yılmaz have signatory authority for public statements. These officials are tasked with monitoring and watching all subjects related to public disclosure.

The corporate website of the Company and its annual reports are used effectively as means for public disclosure in accordance with criteria stated by principles.

The Company has regular independent audits. Independent Audit Reports are disclosed to public at the Public Disclosure Platform and Company's corporate website.

- In the section of Stakeholders the Company has received the grade of **86.88**. Most important developments that have been effective for the Company to achieve this grade are listed below.
- The Company has prepared Human Resources and Training Policy and put it into action,
- Staff Succession Policy was prepared and put into action,
- A policy for stakeholders was developed and infrastructure to support their participation to management was prepared,

- Necessary mechanisms were established for the stakeholders to bring transactions that violate regulations and ethical rules into attention of Corporate Governance Committee.

In previous periods, the Company was following Human Resources Policies of Doğuş Group, due to its small number of employees. However, in 2015, it prepared its own Human Resources and Training Policies, which were approved by Board of Directors on 20.07.2015 and put into action.

There are procedures and internal regulations in subjects like recruitment, working conditions, disciplinary practices, power and responsibilities of employees, remuneration, health rights, leave rights, promotion, task alteration and dismissal, death, resignation and retirement. It is observed that the Company sticks to these policies in practice.

Compensation policy was prepared for employees and disclosed to public through its corporate website.

There was no succession planning at the Company in previous period and it was seen as a major missing policy at the time. The Company prepared a detailed Employee Succession Policy in 2015. This policy was approved by the Board of Directors on 20.07.2015 and put into action.

A training policy was prepared, as part of Human Resources Policy, in 2015 in order to meet employees training needs. It has been seen that this policy provided training opportunities for employees within or outside of Company. According to the information given by officials, employees were provided with 382 hours of training opportunities (both within and outside Company), including foreign language lessons.

Ethical rules, binding for all employees, have been prepared and approved by the general assembly. Ethical rules are disclosed on Company's website. Reassessment and improvement of ethical principles will strengthen Company's compliance with corporate governance principles.

The Company continued in 2015 and 2016 to support various NGO's by providing them spaces from its estate portfolio. Supported projects are described in Company's renewed website.

Doğuş GYO continues to develop its policies in this section.

- In the section of Board of Directors Doğuş GYO has achieved the grade of **86.85**. Most important developments that have been effective for the Company to achieve this grade are listed below.
- A woman was appointed as a member of Board of Directors for the first time,
- The Company has prepared a Woman Member Policy for the Board of Directors,
- Corporate Governance Committees efforts to prepare and implement Employee Succession Policy.

Based on interviews at the Company and examination of Decision Books of Board of Directors and Committees, it has been determined that the Board and Committees continue their activities regularly.

The Board has described strategic objectives of the Company. Chairman of Board of Directors and General Manager are different people. The distribution of duties and powers of members have been determined in the regulation for Board's principles of work. Distribution of tasks is compliant with the principles to a great extent.

Company's Board of Directors comprises six (6) persons; including one Chairman and five (5) members. Five (5) of the members are non-executives and two (2) of them are independent, satisfying the independence

criteria laid down by Corporate Governance Principles.

Audit Committee, Corporate Governance and Early Detection of Risk Committees are formed as required by the principles. Due to the structure of Board of Directors, a Nomination Committee separate Remuneration Committee have not been established. Duties of these committees are carried out by the Corporate Governance Committee. Tasks, working rules membership structures all three for committees have been determined. approved in written documents and disclosed to public in the corporate website.

All members of the Audit Committee and Early Detection of Risk Committee are assigned from independent Members of Board. The CEO / General Manager has no assignment in these committees.

Board of Directors convened 19 (nineteen) times in 2015 and took 26 (twenty six) decisions. Board met 11 (eleven) meetings in 2016 and took 14 (fourteen) decisions.

Audit Committee convened six (6) times in 2015 and reported meeting results to the Board of Directors. It made 4 (four) meetings in 2016.

The committee convened twice (2) in 2015 and reported meeting results to the Board of Directors. It made 1 (one) meeting in 2016.

Early Detection of Risk Committee held 6 (six) meetings in 2015 and reported results to the Board of Directors. It convened twice (2) in 2016.

Secretariat of the committees is undertaken by Nazlı Yılmaz, Assistant General Manager for Financial Affairs.

The remuneration principles for Directors and top executives has been determined and disclosed to public through Company's corporate website.

Professional liability insurance has been done for Members of Board of Directors in all companies within Doğuş Holding A.Ş. Members of Board of Directors of Doğuş Gayrimenkul Yatırım Ortaklığı A.Ş. are included in this insurance. Insurance was renewed on 08.08.2015 and it is valid until 08.08.2016.

As Corporate Governance Committee has also undertaken tasks of Nomination committee, it nominated Özlem TEKAY, as Independent Member of Board of Directors on 02.03.2016 to replace M. Ahmet ÜNAYDIN, whose tenure was expiring. Özlem TEKAY was elected as Company's first woman Member of Board of Directors at the General Assembly on 24.03.2016.

With the election of a woman Member of Board of Directors, the Company has taken an important step towards compliance with corporate governance principles.

2. COMPANY PROFILE AND CHANGES WITHIN LAST YEAR

A. Company Profile:



Company Name : Doğuş Gayrimenkul Yatırım Ortaklığı Anonim Şirketi

Company Address : Doğuş Center Maslak, Maslak Mah. Ahi Evran Caddesi No: 4/23

34398 Maslak Sarıyer-İstanbul

Company Phone : (0 212) 335 28 50 **Company Facsimile** : (0 212) 335 28 99

Company's Web Address : http://www.dogusgyo.com/
Company's E-Mail Address : info@dogusgyo.com.tr

Date of Incorporation : 30 June 1997 **Registered Number** : 373764-321346

Line of Business : Investment on real estate and real estate based capital market

instruments, real estate projects, real estate based rights and capital

market instruments.

Company's Sector : Real Estate Investment Trust

Company's Representative in Charge of Rating:

Nazlı Yılmaz

Assistant General Manager for Financial Affairs

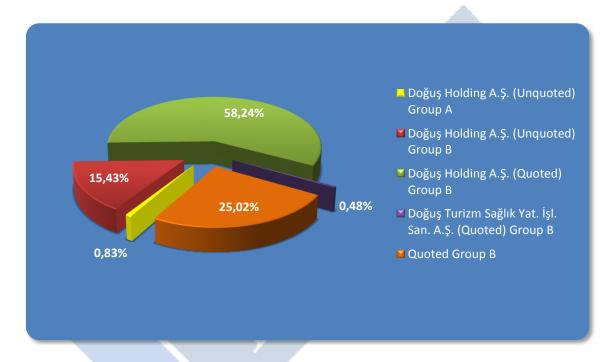
nazliyi@dogusgyo.com.tr

(0212) 3352850

Shareholding Structure

Shareholder Name	Group	Туре	31.03.2016 Share (%)	31.12.2015 Share (%)
Doğuş Holding A.Ş. (Unquoted)	Α	Registered	0,83	0,83
Doğuş Holding A.Ş. (Unquoted)	В	Bearer	15,43	15,43
Doğuş Holding A.Ş. (Quoted)	В	Bearer	58,24	58,24
Doğuş Turizm Sağlık Yat. İşl. San.	В	Bearer	0,48	0,48
A.Ş. (Quoted)				
Quoted Part	В	Bearer	25,02	25,02
Total			100,00	100,00

Source: www.dogusgyo.com.tr



Company Board of Directors (As of 24/03/2016)

Name/ Surname	Title	Executive/Non- Executive
Hüsnü Akhan	Chairman of Board of Directors	Non-executive
H. Murat Aka	Member of Board of Directors	Non-executive
Hasan Hüsnü Güzelöz	Member of Board of Directors	Executive
Ekrem Nevzat Öztangut	Member of Board of Directors	Non-executive
Mustafa Sabri Doğrusoy	Member of Board of Directors	Non-executive
	(Independent)	
Özlem Tekay	Member of Board of Directors	Non-executive
	(Independent)	

Source : www.kap.gov.tr

COMMITTEES OF BOARD OF DIRECTORS

AUDIT COMMITTEE

Member Name/ Surname	Title
Mustafa Sabri Doğrusoy	Chairman / Independent Member of Board of
	Directors
Özlem Tekay	Member / Independent Member of Board of
	Directors

Public Disclosure Platform statement on 11.04.2016

CORPORATE GOVERNANCE COMMITTEE

Member Name/ Surname	Title
Mustafa Sabri Doğrusoy	Chairman / Independent Member of Board of Directors
Özlem Tekay	Member / Independent Member of Board of Directors
Hasan Hüsnü Güzelöz	Member / Member of Board of Directors -IRD Director

Public Disclosure Platform statement on 11.04.2016

EARLY RISK DETECTION COMMITTEE

Member Name/ Surname	Title
Mustafa Sabri Doğrusoy	Chairman / Independent Member of Board of
	Directors i
Özlem Tekay	Member / Independent Member of Board of
	Directors
Hasan Hüsnü Güzelöz	Member / Member of Board of Directors -IRD
	Director

Public Disclosure Platform statement on 11.04.2016

Company Top Management

Name/Surname	Title
Çağan Erkan	General Manager
Nazlı Yılmaz	Assistant General Manager –Financial Affairs
Ertan Barın	Assistant General Manager -Project Management
Cem Engin	Assistant General Manager -Corporate Communication and
	Marketing

Balance-Sheet Comparison of Bank's Certain Selected Items for yearends of last two years

	2014/12 (TL)	2015/12 (TL)	(%)
Current Assets	57.371.102	40.639.706	-29,16
Fixed Assets	699.248.913	788.713.660	12,79
Total Assets	756.620.015	829.353.366	9,61
Short Term Liabilities	24.896.112	29.278.536	17,60
Long Term Liabilities	75.383.489	66.155.715	-12,24
Equity	656.340.414	733.919.115	11,82

Source: www.kap.gov.tr

The Bottom and Peak Closing Values of Company's Shares traded on the BIST within last one year

Bottom (TL)	Peak (TL)
3.01-TL (24.08.2015)	4.37-TL (05.11.2015)

Source : Doğuş GYO A.Ş.

Brief History of the Company

The company started to be quoted in the stock exchange as the third Real Estate Investment Trust, under the title of Osmanlı GYO on July 25, 1997.

At the end of 2001, as a result of merger between Osmanlı and Garanti Banks (both Doğuş Group banks), Garanti Bank owned 51 % of the company and it became a subsidiary of Garanti Bank.

Foundations of EVIDEA Project, Garanti GYO's first housing project, were laid in November 2004. Built on a field of 34.000 m², it has a construction area of 101,000 m², including 73,000 m² housing and 24.500 m² social facilities area. All the apartments of EVIDEA Project, launched by Garanti GYO and Yapi Kredi Koray, combining their experience in real estate development and finance, were delivered to owners by the end of 2007.

In June 2005, Garanti GYO started construction of Doğuş Center Maslak project in Maslak, Istanbul. Total area of this project was 63,202 m², including 47,398 m² rentable area. Doğuş Center Maslak was inaugurated on November 9, 2006.

After Garanti Bank sold 50 % of Garanti GYO stocks to GE Real Estate Europe and 50 % to Doğuş Holding, company's shareholding structure changed as 25.5 % Doğuş Holding A.Ş., 25.5 % GE Real Estate Europe and 49 % open to public as of December 1, 2006. Commercial title was registered as Doğuş-GE GYO A.Ş. at the same date.

General Electric (GE) Capital Corporation sold its stocks of Doğuş-GE GYO to Doğuş Holding by January 2011 and 51 % Doğuş Holding and 49 % open to public. Commercial title was registered as Doğuş GYO A.Ş. at the same date.

Gebze Center Shopping Mall joined Doğuş GYO real estate portfolio as a result of partial demerger transaction, which was completed on 26.12.2013. Its construction was started by Doğuş Gayrimenkul Yatırım ve İşletme A.Ş. in August 2008. Gebze Center Shopping Mall was opened on September 3, 2010, with a budget of USD 180 million, 59,054 m² rentable area and about 130 shops.

After Gebze Center Shopping Mall joined Doğuş GYO real estate investment portfolio, development work started to enlarge the mall and create a mixed living center by adding new buildings and a hotel project. After construction license was received on 20.02.2015, construction started. The project has a construction area of $46,100 \, \text{m}^2$ and includes a 156 - room hotel, commercial units and car showroom and service areas.

The Company is currently quoted at COLLECTIVE INVESTMENT PRODUCTS AND STRUCTURED PRODUCTS MARKET-BIST REAL ESTATE INV. TRUST. / -BIST CORPORATE GOVERNANCE / -BIST FINANCIAL / -BIST ALL / -BIST ALL -100 indexes.

B. Changes Within Last One Year:

i. Changes in Capital, Shareholding Structure and Articles of Association:

Within the period of monitoring, Board of Directors decided to get permissions from CMB and Ministry of Science, Industry and Technology to change Articles 7, 13, 14 and 21 of Articles of Association at a meeting on 04.05.2016, held to discuss partial demerger transactions of Doğuş Center Etiler. Company made necessary applications in accordance with the decision.

Among those articles that Board wants to change; Article 7 deals with capital and share changes in relation to partial demerger transaction; Article 13 deals with Board of Directors meetings and decisions with special importance; Article 14 deals with distribution of tasks for members of board of directors; Article 21 deals with General Assembly meetings. In general, we think that these changes will strengthen Company's compliance with corporate governance principles.

ii. Dividend Distribution:

According to Material Events Disclosure issued on Public Disclosure Platform, dated 01.03.2016, no: 212, at the meeting of Company's Board of Directors on 01.03.2016:

It was determined that according to Solo financial statements prepared for the period between 01.01.2015 and 31.12.2015, in accordance with CMB's required formats and Turkish Accounting Standards / Turkish Financial Reporting Standards (TMS/TFRS), within the scope of CMB's "Communiqué on the Principles of Financial Reporting in Capital Market", no: (II-14.1); the Company earned TRY 77,601,516 period profit from its operations in 2015. According to Company's legal records kept within the frame of Tax Procedure Law, period profit for 2015 was TRY 24,119,336.70;

General Legal Reserve, which is prepared within the scope of CMB regulations and Company's dividend policy and should be allocated by the requirement of Articles of Association, was calculated via the period profit shown by legal records and determined as TRY 1,205,966.84. After TRY 1,205,966.84 was allocated as General Legal Reserve, net distributable profit in accordance with CMB regulations has been determined as TRY 76,395,549.16. Net distributable profit, calculated through legal records in accordance with Tax Procedure Law was determined as TRY 22,913,369.86;

It was decided to ask for General Assembly's approval to transfer 2015 net distributable profit into the account of Extraordinary Reserves, in line with Company's current investment and growth policies, instead of distributing it.

The decision was discussed at the Ordinary meeting of General Assembly on 24.03.2016 as 7th item of the agenda and accepted unanimously.

iii. Policies:

Within the period of monitoring;

"Human Resources and Training" and "Staff Succession Policy" were accepted with Board of Directors decision dated 20.07.2015, No: 2015/421. On 27.06.2016, Board of Directors took the unanimous decision to revise "Dividend Policy" and to approve "Board of Directors Woman Member Policy", "Minority Rights Policy", "Company Policy for Stakeholders" and "Stock Repurchase Policy".

iv. Management and Organization:

Developments that took place within last one year period of monitoring are below.

As Corporate Governance Committee has also undertaken tasks of Nomination committee, it nominated Özlem TEKAY, as Independent Member of Board of Directors on 02.03.2016 to replace M. Ahmet ÜNAYDIN, whose tenure was expiring. Özlem TEKAY was elected as Company's first woman Member of Board of Directors at the General Assembly on 24.03.2016. She is the only Member who wasn't on the previous Board of Directors. Other Members were elected for one more year.

There has been no other change in Company Management within the period of monitoring.



3. RATING METHODOLOGY

The Corporate Governance Compliance Rating is a system which audits whether or not the firm's management structures and management styles, the arrangements for shareholders and stakeholders and the process of informing in transparency and accuracy are performed in accordance with modern corporate governance principles and which assigns a grade corresponding to the existing situation.

Organization for Economic Co-operation and Development (OECD) established a working group in 1998 in order to assess member countries' opinions on corporate governance and to prepare some non – binding principles.

The fact that principles are open to change in time was also accepted at this work. Although at first these principles were focused on the companies whose shares were quoted in stock exchange, it was emphasized by OECD that it would be also useful to implement these principles in public enterprises and companies whose shares were not quoted in stock exchange.

In 1999, OECD Corporate Governance Principles were approved at the OECD Meeting of Ministers and published. Since then, these principles have been regarded as international references for the decision – makers, investors, shareholders, companies and stakeholders throughout the world.

Since their approval, these principles kept the concept of corporate governance on the agenda and became guidelines for the laws and regulations in OECD members, as well as other countries.

There are four basic principles of corporate governance in OECD Corporate Governance Principles. These are: fairness, transparency, accountability and responsibility.

Turkey has been closely monitoring these developments. A working group, established

within TUSIAD in 2001, prepared the guide, titled, "Corporate governance: The best implementation code". Then CMB issued "Capital Market Board Corporate Governance Principles" in 2003 and updated it in 2005, 2010, 2012, 2013 and 2014, according to international developments in this field.

Obligation to comply with CMB's Corporate Governance Principles, based on the principle of "implement or disclose", and to declare it became part of companies' lives in 2004. Putting the Declaration of Compliance to Corporate Governance in the annual reports became obligatory the following year.

The principles are grouped under four main headings namely: the Shareholders, Public Disclosure and Transparency, Stakeholders and the Board of Directors.

The Corporate Governance Compliance Rating Methodology has been prepared by Kobirate A.Ş. for companies whose shares are traded on BIST, banks, investment trusts and non – quoted companies.

The methodology takes into consideration the criteria stated in CMB's Corporate Governance Directive, no II-17.1, dated January 3rd 2014; as well as CMB's board decisions taken at Board meeting dated 01.02.2013, no 4 / 105.

In this analysis, the full compliance of work flow and analysis technique with Kobirate A.Ş.'s Ethical Rules is considered.

In the process of rating, **398** criteria are considered to measure the compliance of BIST investment trusts with the corporate governance principles.

Such criteria are translated into the Kobirate A.S.'s unique Corporate Governance Rating Questionnaire.

According to CMB's memorandum dated 12.04.2013 and numbered 36231672-410.99

(KBRT)-267/3854, the following rates are applied in the new Corporate Governance Compliance Rating:

Corporate Governance Principles in the existing structure.

Shareholders 25 %

Public Disclosure and Transparency 25 %

Stakeholders 15 %

Board of Directors 35 %

CMB has sent its notification dated 19.07.2013 and numbered 36231672-410.99 (KBRT) 452, on CMB decision dated 01.02.2013 and numbered 4/105 to our company, which required adding new questions into the methodology in order to ensure that good corporate governance principles, which go beyond meeting the minimum requirements of CMB issued good corporate governance principles — bringing 85 % of full points at most — will be included in the rating grade.

The 2014/2 revised corporate governance compliance rating methodology, created by our company, is restricted if the minimum conditions of corporate governance principles - declared in CMB notification of Corporate Governance dated 03.01.2014 - are met and all criteria is evaluated within same category. In this case all criteria are restricted to 85 % of the full points that the related criterion would get in that subsection. As the company applies and internalizes the criteria stated in corporate governance principles and our company finds out other good corporate governance criteria complied and practiced by the company; our rating system completes the section ratings to 100.

The grade to be assigned by the Corporate Governance Rating Committee to the firm ranges between 0-10. In this scale of grade, "10" points mean excellent, full compliance with CMB's Corporate Governance Principles while grade "0" means that there is unsatisfactory compliance with CMB's

4. KOBİRATE ULUSLARARASI KREDİ DERECELENDİRME VE KURUMSAL YÖNETİM HİZMETLERİ A. Ş. CORPORATE GOVERNANCE RATING GRADES AND DESCRIPTIONS

GRADE	DEFINITIONS
9–10	The Company achieved a substantial compliance with to the Corporate Governance Principles issued by the Capital Market Board. Internal control systems are established and are operational. Any risks to which the Company might be exposed are recognised and controlled effectively. The rights of the shareholders are impartially taken care of. The level of public disclosure and transparency are high. Interests of the stakeholders are fairly considered. The structure and the working conditions of the Board of Directors are in full compliance with the Corporate Governance Principles. The Company is eligible for inclusion in the BIST corporate governance index.
7–8,9	The Company complied considerably with the Corporate Governance Principles issued by the Capital Market Board. Internal control systems are in place, and operational, although some improvements are required. Potential risks, which the Company may be exposed are identified and can be managed. Benefits of the shareholders are fairly taken care of. Public Disclosure and transparency are at high levels. Interests of the stakeholders are equitably considered. Composition and operational conditions of the Board comply with the Corporate Governance Principles. Some improvements are needed in compliance with the Corporate Governance Principles even though they do not constitute serious risks. The company is eligible for inclusion in the BIST Corporate Governance Index.
6–6,9	The Company has moderately complied with the Corporate Governance Principles issued by the Capital Market Board. Internal Control systems at moderate level have been established and operated, however, improvement is required. Potential risks that the Company may be exposed are identified and can be managed. The interests of the shareholders are taken care of although improvement is needed. Although public disclosure and transparency are taken care of, there is need for improvement. Benefits of the stakeholders are taken care of but improvement is needed. Some improvement is required in the structure and working conditions of the Board. Under these conditions, the Company is not eligible for inclusion in the BIST Corporate Governance Index.

GRADE	DEFINITIONS
4–5,9	The Company has minimum compliance with the Corporate Governance Principles issued by the Capital Market Board. Internal control systems are in place at a minimum level, but are not full and efficient. Potential risks that the company is exposed to are not properly identified and are not under control. Substantial improvements are required to comply with the Corporate Governance Principles in terms of the benefits of both the shareholders and stakeholders, public disclosure, transparency, the structure and working conditions of the Board. Under the current conditions, the Company is not
	eligible to be listed in the BIST Corporate Governance Index.
The Company has failed to comply with the Corporate Governance Principles issued by the Capital Market Board It also failed to establish its internal control systems of the Company might be exposed are not identified and cannot be managed. The company is not responsive to the Corporate Governance Principles at a levels. There are major weaknesses in the interest of the shareholders and the stakeholders, public disclosure transparency. Structure and working conditions of the	
	Board appear to be at a level that might cause the investor to incur material losses.